

## MEMORANDUM

TO: Board of Directors  
FROM: Gwen Jordan, Director of Clinical Services  
DATE: July 1, 2021  
RE: **Medical consultants – contract renewals**

This memorandum is submitted to request to renew the Center's present contracts for its three medical consultants, Gloria Howard, MD, Wendy Leskiw, MD and Leslie Richard, MD. at an increased hourly rate of \$175 from the current \$125 effective July 1, 2021. This rate adjustment would increase two of these annual contracts to over \$250,000, thus requiring Board approval. The Center, as a matter of policy and procedure and in compliance with the law, convenes multidisciplinary team meetings to determine eligibility for applying applicants, both for Early Start as well as for applicants three years and over. Both require the presence of medical doctor in addition to other disciplines. Further, in 1998 there were changes to the Lanterman Act which were brought about by a report produced by the Health Care Financing Administration (HCFA). The report resulted in the Legislature directing Regional Centers to develop enhanced clinical teams for the purpose of protecting the health and wellbeing of individuals served as well as improve community based supports and services.

To enhance clinical support, the Center sought out and contracted with physicians and other professionals. The Center funds for this client support through Purchase of Services funding. As mentioned above, the Center contracts with 3 physicians: Gloria Howard, an Internist, Wendy Leskiw, also an Internist, and Leslie Richard, a Developmental Pediatrician with a community based private practice. Dr. Richard works with the Center's team that determines eligibility for infants and toddlers. She provides consultation to service coordination and clinical staff, and conducts trainings and educational sessions for families, community stakeholders, and providers of health care. Her sessions for families typically address the diagnosis of ASD in young children. The sessions with community care providers address the Regional Center as a System of Care that considers the whole person. Dr. Richard also represents Lanterman in the ARCA Physicians Group. Dr. Leskiw participates on the eligibility team for applicants who are over the age of three. In addition, both Dr. Leskiw and Dr. Howard provide consultation to service coordination and clinical staff, working closely with nurse consultants and the clinical director. Each doctor participates in mortality meetings both initial and final. They, along with the nurse consultants follow clients admitted to hospitals, documenting encounters in the client record. Each doctor also performs physical evaluations with accompanying written report for applicants for whom there is no physician of record. Dr. Leskiw also conducts immigration evaluations and completes the Homeland Security forms for clients seeking citizenship. Each doctor also reviews copious amounts of medical records for clients with complex health conditions in order to render an opinion of a client's health status and make recommendations for follow up care.

These physicians have worked closely with the Center's clinical team for well over 20 years and have provided countless contacts with staff and families.

The present rate of \$125.00 per hour has been in place since 2000. FDLRC researched current rates at other regional centers in the southern California area as well as the rates charged by a service provider who provides clinical professional staff, and found the proposed rate of \$175

per hour to be comparable. The proposed increase to \$175.00 per hour would increase each yearly contract as follows:

Physician	Max. Contract Hours	Current Contract Amount (\$125/hr)	Proposed Contract Amount (\$175/hr)
Dr. Gloria Howard	1,664	\$208,000	\$291,200
Dr. Wendy Leskiw	1,608	\$201,000	\$281,400
Dr. Leslie Richard	1,248	\$156,000	\$218,400*

*\* Dr. Richard provides part-time support; contract is below the \$250,000 threshold*

Thank you for your consideration.

**AGREEMENT BETWEEN THE  
FRANK D. LANTERMAN REGIONAL CENTER  
AND  
GLORIA HOWARD, M.D.**

This Agreement is made and entered into between the LOS ANGELES COUNTY DEVELOPMENTAL SERVICES FOUNDATION, INC., doing business as the FRANK D. LANTERMAN REGIONAL CENTER, located at 3303 Wilshire Boulevard, Suite 700, Los Angeles, California 90010, hereinafter referred to as the "REGIONAL CENTER," and Gloria Howard, M.D., whose address is 832 S. Windsor Blvd., Los Angeles, CA 90005, hereinafter referred to as the "CONTRACTOR." The CONTRACTOR and the REGIONAL CENTER may be referred to jointly as the "Parties".

**RECITALS**

REGIONAL CENTER is a private, non-profit, public benefit corporation which is required by statute (Welfare & Institutions Code section 4500, and following) to provide case management services for individuals with developmental disabilities ("Clients") in its area.

REGIONAL CENTER receives funds under a contract with the State Department of Developmental Services ("DDS").

CONTRACTOR is a licensed medical doctor with specialty training and experience in internal medicine and medical emergencies.

The CONTRACTOR has agreed to assess persons, adults, and minors, and make recommendations regarding eligibility for regional center services, improving medical treatment, and improving accessibility to appropriate medical services.

The Parties desire to enter into an agreement whereby CONTRACTOR shall perform, as set forth herein and REGIONAL CENTER shall compensate CONTRACTOR for such services.

CONTRACTOR has been vendored in accordance with the requirements of Title 17 of the California Code of Regulations to provide such services.

It is the express intention of the parties that CONTRACTOR shall render services to REGIONAL CENTER as an independent contractor and not as the agent, employee, partner, or legal representative of the REGIONAL CENTER. CONTRACTOR is under the control of the REGIONAL CENTER as to the result of his/her services only and not as to the means by which said result is accomplished. CONTRACTOR shall, subject to the provisions of this Agreement, retain sole and absolute discretion and judgment with respect to the manner of rendering the services contemplated of him/her under this Agreement.

NOW THEREFORE, in consideration of the foregoing recitals and the promises set forth below, the Parties agree as follows:

**1. REGIONAL CENTER'S OBLIGATIONS**

In accordance with Title 17, Section 50609, subdivision (c) of the California Code of Regulations, (Contract Fiscal Provisions), the obligation of the REGIONAL CENTER to make payments under this Agreement is expressly made contingent upon REGIONAL CENTER receiving and continuing to receive adequate funding from DDS. Subject to the terms for payments as provided herein, REGIONAL CENTER shall pay to CONTRACTOR the sums specified in Section 5 of this Agreement.

**2. TERM**

This Agreement shall be from July 1, 2021 until June 30, 2022 unless terminated earlier in accordance with the provisions stated herein.

**3. GENERAL PROVISIONS**

A. The CONTRACTOR agrees that it shall comply with all California statutes, laws and regulations applicable to the approved services of the CONTRACTOR and shall render services in accordance with the applicable provisions of the California Lanterman Developmental Disabilities Services Act (the Lanterman Act) set forth at Welfare & Institutions Code section 4500 and following, and the corresponding provisions of Title 17 of the California Code of Regulations, including, without limiting the generality of the foregoing, the Service Provider Accountability Regulations set forth at Title 17, California Code of Regulations, Section 50601 through Section 50612. The terms of this Agreement shall not be used to excuse compliance with any existing statutes or regulations.

B. The REGIONAL CENTER and the CONTRACTOR understand that periodic amendments to this Agreement may be necessary to conform to current law. Any amendment or modification to this Agreement shall be in writing and shall comply with the requirements of applicable statutes and regulations.

C. The CONTRACTOR agrees that the CONTRACTOR and any agents and employees of the CONTRACTOR, in the performance of this Agreement, shall act in an independent capacity, and not as officers or employees or agents of the State of California or the REGIONAL CENTER.

D. The REGIONAL CENTER and the CONTRACTOR shall be excused from performance during the time and to the extent that either Party is prevented from performing by acts of God, strikes, commandeering of vehicles, material, products, plants or facilities by the government, when satisfactory evidence thereof is presented to the other Party.

E. The CONTRACTOR shall not deny services or employment to any person on the basis of religion, color, ethnic group identification, sex, sexual orientation, age, or physical or mental disability.



F. No waiver of a particular provision of this Agreement by the REGIONAL CENTER shall constitute a waiver of any other provision. Failure of the REGIONAL CENTER to enforce at any time, or from time to time, any provision of this Agreement shall not be construed as a waiver thereof.

G. CONTRACTOR may neither assign, nor sub-contract any provision or service under this Agreement.

H. CONTRACTOR agrees that he, she or it and all of his, her or its agents and employees shall use reasonable and appropriate safeguards to protect all Client information in accordance with the privacy requirements of W&I Code sections 4514 and 5328 and the Health Insurance Portability and Accountability Act of 1996 Privacy Regulation (45 C.F.R. Subpart A, Subchapter C, Part 164, Subpart E) ("HIPAA"). In this regard, all confidential information about Regional Center Clients in any electronic format shall be password protected and encrypted as appropriate. CONTRACTOR further agrees to report any disclosure or security incident of which he, she or it becomes aware to REGIONAL CENTER and to mitigate, to the extent practicable, any harmful effect that is known to CONTRACTOR of a use or disclosure of confidential information by CONTRACTOR, his, her or its agents or employees, in violation of this agreement. (45 C.F.R. §§ 164.314(a)(2)(i)(C); 164.504(e)(2)(ii)(C) and 164.530(f).)

I. CONTRACTOR understands and agrees that there is a Zero Tolerance Policy for Client abuse and neglect. Its terms include the following:

1. CONTRACTOR, and his, her or its agents and employees are required to report any incident or allegation of suspected abuse or neglect to the appropriate entities, including, but not limited to REGIONAL CENTER, pursuant to W&I Code section 15630.
2. Upon becoming aware of the reportable incident or allegation of abuse or neglect of a Client, CONTRACTOR, and his, her or its agents and employees shall take immediate action to ensure the health and safety of the involved Client and all other Clients receiving services from Contractor.
3. CONTRACTOR shall ensure that all of his, her or its agents and employees are fully informed upon hire and annually thereafter regarding this Zero Tolerance Policy and mandatory abuse and neglect reporting laws. Each employee must be knowledgeable of his or her responsibility to protect Clients from abuse and neglect, the signs of abuse and neglect, the process for reporting suspected abuse or neglect, and the consequences of failing to follow the law and enforce the Zero Tolerance Policy.
4. CONTRACTOR shall use all remedies available to him, her or it in statute and regulations to protect the health and safety of Clients, including, but not limited to preventing any Client interaction by any individual accused of and being investigated for alleged Client abuse or neglect of any kind,

until such time as investigation clears that individual for further work with Clients.

#### **4. SCOPE OF WORK/PROGRAM PROVISIONS**

- A. The CONTRACTOR shall complete the project as follows:
1. Review and consult on individual client cases, particularly for clients who have an identified health or medical concern or need.
  2. Offer technical assistance and make recommendations regarding the care and treatment for clients with medical needs or health care concerns.
  3. Consult with community based health care providers on the development of treatment plans for REGIONAL CENTER clients.
  4. Conduct medical assessments and evaluations for identified clients.
  5. Participate in the eligibility determination meetings.
- B. The CONTRACTOR shall maintain confidentiality of records in accordance with the provisions of Welfare and Institutions Code sections 4514, 5328, and 14100.2, as well as Title 22, California Code of Regulations, Sections 51009, as applicable.
- C. The CONTRACTOR agrees diligently to use CONTRACTOR'S best efforts to provide the highest quality services of the nature contracted for herein while performing services under this Agreement. CONTRACTOR agrees to maintain in good order CONTRACTOR'S professional licensure, certification, and/or other professional designations, and to abide by all other legal and ethical obligations and requirements applicable to CONTRACTOR'S profession. CONTRACTOR agrees that all services provided under this Agreement shall be in accordance with currently approved methods and practices of the profession, as amended from time to time.
- D. Except as expressly provided in this Agreement, CONTRACTOR shall have no authority to enter into or execute any agreement on behalf of the REGIONAL CENTER, to incur any liability or indebtedness of any kind or nature in the name of or on behalf of the REGIONAL CENTER or to otherwise bind the REGIONAL CENTER in any manner. CONTRACTOR shall not be authorized or empowered to exercise any management functions concerning the REGIONAL CENTER or to take part in any way in the control of the REGIONAL CENTER'S business affairs.
- E. The REGIONAL CENTER shall not be responsible for withholding or paying any amount for workers' compensation insurance or any federal, state, or local income, payroll, or Social Security Tax of any type whatsoever, including without limitation (i) federal and California income taxes, (ii) federal social security taxes, or (iii) California unemployment tax or disability insurance, with respect to any compensation payable to CONTRACTOR hereunder.
- F. The CONTRACTOR fully understands that CONTRACTOR, and not the REGIONAL CENTER, shall maintain his, her or its own payments and reports to the proper government agencies as required by law. Upon the request of the REGIONAL CENTER, CONTRACTOR shall provide the REGIONAL CENTER with written

evidence of all such reporting and payments required to be made by him, her or it with respect to the compensation payable to him, her or it under this Agreement.

## **5. PAYMENTS BY REGIONAL CENTER**

A. The CONTRACTOR shall be paid \$175/hour up to a maximum of 1,664 hours for the term of this Agreement. This rate is subject to adjustment to comply with changes in applicable laws and regulations. The maximum amount payable under this Agreement shall not exceed \$291,200.

B. The CONTRACTOR agrees to accept such payments as payment in full for the services provided. The CONTRACTOR shall not charge the REGIONAL CENTER more for the services provided than it charges to members of the public for the same services.

C. The CONTRACTOR understands that payments of vendor claims will be from federal and/or state funds, and any falsification or concealment of a material fact may be prosecuted under federal and/or state laws.

D. The CONTRACTOR agrees to utilize the provisions of Title 17 of the California Code of Regulations section 50700 and following, pertaining to audits.

## **6. RECORDS MAINTENANCE**

A. The CONTRACTOR shall maintain financial records relating to the actions contemplated by this Agreement that consistently conform to generally accepted accounting principles.

1. Such financial records shall clearly reflect the nature and amounts of all costs and all income; and
2. All transactions for each month shall be entered into the financial records within 30 days after the end of that month.

B. The CONTRACTOR shall maintain records clearly reflecting the nature and amounts of all costs for goods and services provided, including employee records relative to the provision of such goods and services.

C. The CONTRACTOR agrees to keep for a minimum period of five years from the date of final payment for the State fiscal year in which services are performed under this Agreement, all records which are necessary to disclose fully the extent of goods and services furnished under this Agreement. The CONTRACTOR agrees to furnish these records and any information regarding payment claimed for providing such goods and services, upon request, to the REGIONAL CENTER or duly authorized representatives.

1. If any audit is in progress or an audit appeal is pending, the CONTRACTOR'S records shall be retained until all audit exceptions have been resolved.

D. The CONTRACTOR'S records pertaining to the service provided pursuant to the Agreement shall be open for audit by the Department of Developmental Services, the REGIONAL CENTER, and any authorized agency representative for a minimum of five years from the date of final payment of the State fiscal year. The CONTRACTOR shall accept financial liability for any audit findings and/or recommendations disclosed by audit and promptly repay amounts owed unless an appeal is filed pursuant to Section 50700 and following of Title 17 of the California Code of Regulations and liquidation is stayed pursuant to Section 50705 of said Regulations.

E. The CONTRACTOR shall maintain personnel, Client, financial, and service records in support of the goods and services delivered under this Agreement.

## **7. INSURANCE**

REGIONAL CENTER shall maintain professional liability insurance for the CONTRACTOR for all work performed at or for the Regional Center. Such insurance shall be purchased through the REGIONAL CENTER's operations budget. It is purchased as an accommodation to the CONTRACTOR, and not as a benefit of employment.

The CONTRACTOR is not covered by any workers' compensation policy held by the REGIONAL CENTER.

## **8. CONTRACT TERMINATION PROVISIONS**

A. FOR CAUSE. The conditions which constitute possible grounds for termination of this Agreement with cause include, but are not limited to, those in which it is determined that the CONTRACTOR has not complied with the provisions of this Agreement, applicable Federal and State law or regulations, and standards and provisions of Title 17 of the California Code of Regulations or other statutes governing the service program and/or provision of goods and services for persons with developmental disabilities.

Notice of such termination shall be:

1. In the form of a notice containing provisions for contract termination.
2. Conveyed to the CONTRACTOR 30 days in advance of payment and/or contract termination, pursuant to Title 17 of the California Code of Regulations section 50611.

B. WITHOUT CAUSE. Either party may terminate this Agreement, without cause, by providing 30 day's written notice to the other. CONTRACTOR shall perform services throughout the notice period, unless the Parties agree, in writing, to earlier termination of such services. CONTRACTOR shall be paid for services performed through the end of the notice period.

I have received, read, understand, and agree to the terms and conditions set forth in and will abide by the standards and conditions governing this Agreement. This Agreement is considered to have been executed as of the day and year first above written though memorialized as of the day and year below written.

Reviewed by:

\_\_\_\_\_  
Kaye Quintero, Associate Director  
FRANK D. LANTERMAN REGIONAL CENTER

\_\_\_\_\_  
Date

\_\_\_\_\_  
Melinda Sullivan, Executive Director  
FRANK D. LANTERMAN REGIONAL CENTER

\_\_\_\_\_  
Date

\_\_\_\_\_  
Gloria Howard, M.D.

\_\_\_\_\_  
Date

**AGREEMENT BETWEEN THE  
FRANK D. LANTERMAN REGIONAL CENTER  
AND  
WENDY LESKIW, M.D.**

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**RECITALS**

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E. The CONTRACTOR shall not deny services or employment to any person on the basis of religion, color, ethnic group identification, sex, sexual orientation, age, or physical or mental disability.

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CENTER to enforce at any time, or from time to time, any provision of this Agreement shall not be construed as a waiver thereof.

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- E. The REGIONAL CENTER shall not be responsible for withholding or paying any amount for workers' compensation insurance or any federal, state, or local income, payroll, or Social Security Tax of any type whatsoever, including without limitation (i) federal and California income taxes, (ii) federal social security taxes, or (iii) California unemployment tax or disability insurance, with respect to any compensation payable to CONTRACTOR hereunder.
- F. The CONTRACTOR fully understands that CONTRACTOR, and not the REGIONAL CENTER, shall maintain his, her or its own payments and reports to the proper government agencies as required by law. Upon the request of the REGIONAL CENTER, CONTRACTOR shall provide the REGIONAL CENTER with written evidence of all such reporting and payments required to be made by him, her or it with respect to the compensation payable to him, her or it under this Agreement.

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C. The CONTRACTOR understands that payments of vendor claims will be from federal and/or state funds, and any falsification or concealment of a material fact may be prosecuted under federal and/or state laws.

D. The CONTRACTOR agrees to utilize the provisions of Title 17 of the California Code of Regulations section 50700 and following, pertaining to audits.

## **6. RECORDS MAINTENANCE**

A. The CONTRACTOR shall maintain financial records relating to the actions contemplated by this Agreement that consistently conform to generally accepted accounting principles.

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2. All transactions for each month shall be entered into the financial records within 30 days after the end of that month.

B. The CONTRACTOR shall maintain records clearly reflecting the nature and amounts of all costs for goods and services provided, including employee records relative to the provision of such goods and services.

C. The CONTRACTOR agrees to keep for a minimum period of five years from the date of final payment for the State fiscal year in which services are performed under this Agreement, all records which are necessary to disclose fully the extent of goods and services furnished under this Agreement. The CONTRACTOR agrees to furnish these records and any information regarding payment claimed for providing such goods and services, upon request, to the REGIONAL CENTER or duly authorized representatives.

1. If any audit is in progress or an audit appeal is pending, the CONTRACTOR'S records shall be retained until all audit exceptions have been resolved.

D. The CONTRACTOR'S records pertaining to the service provided pursuant to the Agreement shall be open for audit by the Department of Developmental Services,

the REGIONAL CENTER, and any authorized agency representative for a minimum of five years from the date of final payment of the State fiscal year. The CONTRACTOR shall accept financial liability for any audit findings and/or recommendations disclosed by audit and promptly repay amounts owed unless an appeal is filed pursuant to Section 50700 and following of Title 17 of the California Code of Regulations and liquidation is stayed pursuant to Section 50705 of said Regulations.

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The CONTRACTOR is not covered by any workers' compensation policy held by the REGIONAL CENTER.

## **8. CONTRACT TERMINATION PROVISIONS**

A. **FOR CAUSE.** The conditions which constitute possible grounds for termination of this Agreement with cause include, but are not limited to, those in which it is determined that the CONTRACTOR has not complied with the provisions of this Agreement, applicable Federal and State law or regulations, and standards and provisions of Title 17 of the California Code of Regulations or other statutes governing the service program and/or provision of goods and services for persons with developmental disabilities.

Notice of such termination shall be:

1. In the form of a notice containing provisions for contract termination.
2. Conveyed to the CONTRACTOR 30 days in advance of payment and/or contract termination, pursuant to Title 17 of the California Code of Regulations section 50611.

B. **WITHOUT CAUSE.** Either party may terminate this Agreement, without cause, by providing 30 day's written notice to the other. CONTRACTOR shall perform services throughout the notice period, unless the Parties agree, in writing, to earlier termination of such services. CONTRACTOR shall be paid for services performed through the end of the notice period.

I have received, read, understand, and agree to the terms and conditions set forth in and will abide by the standards and conditions governing this Agreement. This Agreement is considered to have been executed as of the day and year first above written though memorialized as of the day and year below written.

Reviewed by:

\_\_\_\_\_  
Kaye Quintero, Associate Director  
FRANK D. LANTERMAN REGIONAL CENTER

\_\_\_\_\_  
Date

\_\_\_\_\_  
Melinda Sullivan, Executive Director  
FRANK D. LANTERMAN REGIONAL CENTER

\_\_\_\_\_  
Date

\_\_\_\_\_  
Wendy Leskiw, M.D.

\_\_\_\_\_  
Date

# ADMINISTRATIVE AFFAIRS COMMITTEE

Frank D. Lanterman Regional Center

Administrative Affairs Committee

August 10, 2021

MINUTES

**PRESENT**

Larry DeBoer, Chair  
Al Marsella  
Marjorie Heller  
Dr. Tony Stein

**STAFF**

Kaye Quintero  
Melinda Sullivan  
David Romer

**NOT PRESENT**

Allison Fuller  
Jack Gilbertson  
Greg Schaffer

**CALL TO ORDER**

The meeting was called to order at 11:03AM.

**REVIEW OF MINUTES**

The minutes of June 8, 2021 were reviewed and approved by consensus.

**CHAIRPERSON'S REPORT**

Mr. DeBoer had nothing to report.

**FY 2021-22 STATE BUDGET SUMMARY**

Ms. Quintero reported that the new fiscal year budget has been approved. The committee received a copy of the Health and Human Services section of the State Budget (pages 69-90), with the DDS section beginning on page 81. She highlighted some of the items in the budget, which include service provider rate increases will be implemented over the next few years, expected inflow of \$61 million in next fiscal year to address caseload ratios, and. there will be additional funding for service coordination for clients with little or no POS services. In addition, there will be an

elimination of the suspension of the supplemental rate increases and the Uniform Holiday Schedule and a return of social recreation and camp services. Ms. Sullivan added that service standards for social recreation and camp are being revised and they go through a long process of review that may not be finalized until December. There is also temporary funding for self-determination over the next 3 years.

### **PRELIMINARY ALLOCATION FOR 2021-22**

Ms. Quintero reported that our preliminary allocation has been received. The allocation is approximately 85% of the Regional Center Operations allocation and 80% of Purchase of Services per the May Revise. We have submitted our claims for advance funding based on this allocation, and our first payments were received in mid-July.

### **REVIEW OF FINANCIAL STATEMENTS**

#### **CASH FLOW**

Mr. Romer stated we are projected to have \$21,060,500 available at the end of October 31, 2021.

Mr. Romer reviewed the financial statements through June 30, 2021.

#### *Fiscal Year to date 2020-2021*

In Operations (main contract) we have spent \$24,016,318 (94.7% of budget). In Purchase of services (main contract) we have spent \$249,874,086 before we add late bills. Including projected late bills, we will have spent \$254,306,986 (96.9% of budget).

#### *Fiscal Year 2019-2020 (A-8)*

This month we recorded \$85,853 in OPS and \$44,670 in POS. To date, we have spent 97% of our OPS and 100% of our POS allocations. We currently have a small surplus in OPS.

#### *Fiscal Year 2018-2019 (E-5)*

This month we did not record any payments in OPS and we paid \$20m831 in POS. To date, we have spent 100% of both OPS and POS allocations. Effective July 1, 2021 we will no longer receive DDS reimbursements for fiscal year 2018-2019 payments.

### **CALIFORNIA COMMUNITY FOUNDATION UPDATE**

Mr. Romer reviewed the summary of the California Community Foundation's activity through the second quarter of 2021.

### **REVIEW OF DONATION AND RELATED ACCOUNTS**

Mr. Romer reviewed the donation accounts through June 2021. He highlighted that the Help Fund is the most active fund and the expenditures help families. Ms. Quintero added that, despite the

continued food gift card distribution to needy families, there have been recurring donations coming in and the fund balance looks good overall. Mr. Romer also reviewed the KYRC Family Resource fund.

#### **FY 2018-19 & FY 2019-20 DDS AUDIT**

Ms. Quintero reported that DDS conducts a biennial audit and they completed an audit of Lanterman virtually last fall for Fiscal Years 2018-19 and 2019-20. The report was sent to the Center and the findings were reviewed with the committee. Overall the results of the report are positive. The Center will issue a written response to the findings, which will be included with the final report when posted by DDS.

#### **FY 2020-21 INDEPENDENT AUDIT**

Ms. Quintero reported that Windes is conducting the independent audit and they have begun their preliminary fieldwork for their review of fiscal year 2020-21. We are responding to their requests for information and are planning for the completion of the bulk of their work during the two weeks beginning September 13.

#### **OTHER**

The committee would like to change the meeting time from 11:00AM to 12:00PM moving forward. The members that did not attend will be asked about the time change via e-mail.

#### **NEXT MEETING**

The next meeting is scheduled on September 14, 2021.

#### **ADJOURNMENT**

The meeting was adjourned at 11:55AM.

/gs



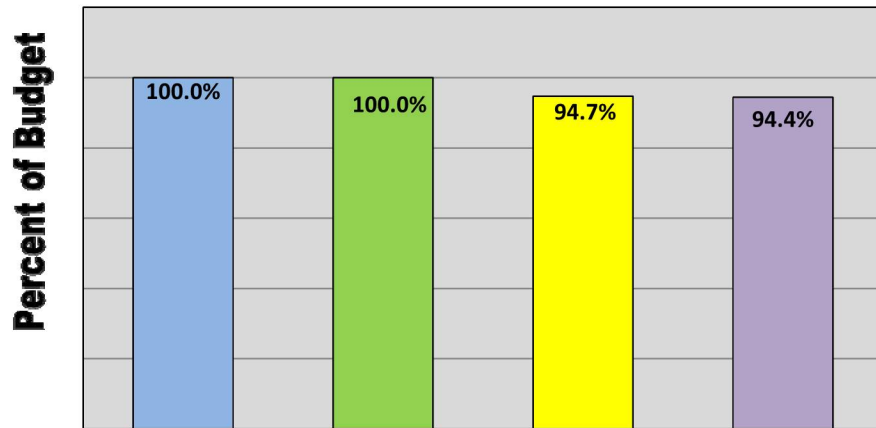
**FRANK D. LANTERMAN REGIONAL CENTER**  
**PROJECTED CASH FLOW ANALYSIS**  
**AUGUST 1, 2021 THROUGH OCTOBER 31, 2021**

DATE	ACTIVITY	DEPOSIT (PAYMENT)	BALANCE
<b>1-Aug</b>	<b>BEGINNING BALANCE</b>		30,850,000
5-Aug	OPS	(400,000)	30,450,000
5-Aug	PAYROLL	(760,000)	29,690,000
9-Aug	CASH ADVANCE FROM STATE #3	21,176,500	50,866,500
10-Aug	POS	(19,000,000)	31,866,500
12-Aug	OPS	(75,000)	31,791,500
18-Aug	POS	(3,000,000)	28,791,500
19-Aug	OPS	(75,000)	28,716,500
19-Aug	PAYROLL	(760,000)	27,956,500
26-Aug	OPS	(75,000)	27,881,500
30-Aug	POS	(1,500,000)	26,381,500
2-Sep	OPS	(400,000)	25,981,500
2-Sep	PAYROLL	(760,000)	25,221,500
3-Sep	JULY CLAIM	22,000,000	47,221,500
9-Sep	OPS	(75,000)	47,146,500
10-Sep	POS	(19,000,000)	28,146,500
16-Sep	OPS	(75,000)	28,071,500
16-Sep	PAYROLL	(760,000)	27,311,500
18-Sep	POS	(3,000,000)	24,311,500
23-Sep	OPS	(75,000)	24,236,500
23-Sep	OPS	(75,000)	24,161,500
30-Sep	PAYROLL	(760,000)	23,401,500
30-Sep	POS	(1,500,000)	21,901,500
7-Oct	OPS	(400,000)	21,501,500
8-Oct	STATE CLAIM REIMBURSEMENT - AUG	22,000,000	43,501,500
11-Oct	POS	(19,000,000)	24,501,500
14-Oct	OPS	(75,000)	24,426,500
14-Oct	PAYROLL	(760,000)	23,666,500
15-Oct	MAY & JUNE CLAIMS (10%)	2,804,000	26,470,500
18-Oct	POS	(3,000,000)	23,470,500
21-Oct	OPS	(75,000)	23,395,500
28-Oct	OPS	(75,000)	23,320,500
28-Oct	POS	(1,500,000)	21,820,500
28-Oct	PAYROLL	(760,000)	21,060,500
<b>31-Oct</b>	<b>ENDING BALANCE</b>		<b>\$ 21,060,500</b>

**FRANK D. LANTERMAN REGIONAL CENTER  
FINANCIAL STATEMENT SUMMARY - MAIN CONTRACT  
ACTIVITY THROUGH JUNE 30, 2021**

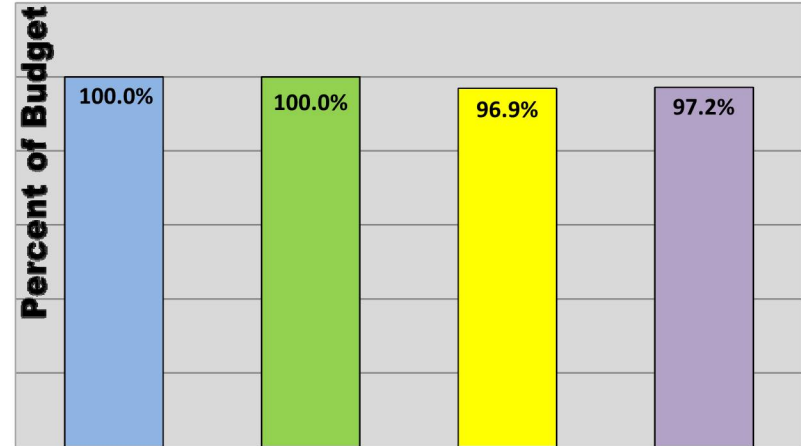
**Fiscal Year-To-Date 2020-2021 (B-3)**

**Operations**



	1 Current Year Annual Budget (B-3)	2 Current Year 12 Months Budget (B-3)	3 Current Year Actual 12 Months YTD	4 Prior Year Actual 12 Months YTD (A-7)
<b>OPS</b>				
Actual	\$25,362,984	\$25,362,984	24,016,318	\$23,032,304
	100.0%	100.0%	94.7%	94.4%

**Purchase of Services**



	1 Current Year Annual Budget (B-3)	2 Current Year 11 Months Budget (B-3)	3 Current Year Actual 12 Months YTD	4 Prior Year Actual 12 Months YTD (A-7)
<b>POS</b>				
Actual	\$262,371,983	\$262,371,983	\$249,874,086	\$202,369,826
Projected Late Bills			\$4,432,900	\$3,910,238
Adjusted Total	\$262,371,983	\$262,371,983	\$254,306,986	\$206,280,064
	100.0%	100.0%	96.9%	97.2%

**Fiscal Year 2019-2020 (A-8)**

This month we recorded \$85,853 in OPS and \$44,670 in POS. To date, we have spent 97% of our OPS and 100% of our POS allocations. We are currently have a small surplus OPS.

**Fiscal Year 2018-2019 (E-5)**

This month we did not record any payments in OPS and we paid \$20,831 in POS.

To date, we have spent 100% of both of our OPS and POS allocations.

Effective July 1, 2021 we will no longer receive DDS reimbursements for fiscal year 2018-2019 payments.

FRANK D. LANTERMAN REGIONAL CENTER  
NOTES TO FINANCIAL STATEMENTS  
FOR THE 12 SERVICE MONTHS ENDED JUNE 30, 2021

**2020-2021**

**INVESTMENT SUMMARY**

As of June 30, approximately \$12 million was maintained in our business checking account with City National Bank. Interest earnings of \$227 were reported for the month. ICF SPA administrative fees of \$680 were recognized. We drew \$5.8 million from our line of credit on July 12. The loan was outstanding for 3 days and interest incurred on the borrowing was \$1,015. DDS funded the July advance of \$42 million on July 15.

**Page 2    OPERATIONS**

**Line 27** - Bank fees. This includes \$5,000.00 documentation fee for our line of credit renewal.

**Page 3    PURCHASE OF SERVICES**

**Line 22** – Respite In-Home – Total expended exceeded projections substantially due to increased need in this area due to the State of Emergency.

*Note: There were 22 service days in June and 21 service days in May. Our active caseload increased by 63 clients, bringing our total caseload at the end of our fiscal year to 11,029.*

**Page 4    COMMUNITY PLACEMENT PLAN (CPP)**

There were no new placements this month. We have no material variances to report.

*Note: We placed 2 clients placed into the community during the fiscal year.*

**Page 6    2019-2020**

**Line 39 - OPERATIONS** Includes air conditioning units for data processing utility rooms.

**Line 40 – PURCHASE OF SERVICES** Includes respite and prevention services.

**Page 7    2018-2019**

**Line 40 – PURCHASE OF SERVICES** Includes final disbursements on two CPP start-up projects ( Brilliant Corners and Clinica Romero).

**FRANK D. LANTERMAN REGIONAL CENTER**  
**ANALYSIS OF REVENUE AND EXPENDITURES**  
**FISCAL YEAR 2020 - 2021**  
**FOR THE 12 SERVICE MONTHS ENDED JUNE 30, 2021**

F.Y. 20 - 21

PAGE 1

DESCRIPTION	APPROVED BUDGET		EXPENDITURES			PERCENT 2020-21 B 3 (6)	PERCENT 2019-20 A 8 (7)	PERCENT 2018-19 E 5 (8)	2020-21 BUDGET AVAILABLE (9)
	2020-21 B 3 (1)	2019-20 A 8 (2)	THIS MONTH * (3)	Y-T-D 2020-21 (4)	Y-T-D 2019-20 (5)				
<b>OPERATIONS - MAIN CONTRACT</b>									
PERSONAL SERVICES	20,599,573	19,250,502	1,609,474	19,809,235	18,815,015	96.2%	97.7%	97.6%	790,338
OPERATING EXPENSES	4,879,411	5,242,771	393,635	4,256,497	4,352,056	87.2%	83.0%	109.8%	622,914
<b>TOTAL EXPENSES:</b>	<b>25,478,984</b>	<b>24,493,273</b>	<b>2,003,109</b>	<b>24,065,732</b>	<b>23,167,071</b>	<b>94.5%</b>	<b>94.6%</b>	<b>100.0%</b>	<b>1,413,252</b>
LESS: INTEREST INCOME	(100,000)	(75,000)	(227)	(21,267)	(118,688)	21.3%	158.3%	225.7%	(78,733)
LESS: OTHER INCOME	(16,000)	(18,000)	(16,724)	(26,584)	(16,079)	166.1%	89.3%	100.1%	10,584
<b>TOTAL INTEREST &amp; OTHER INCOME :</b>	<b>(116,000)</b>	<b>(93,000)</b>	<b>(16,951)</b>	<b>(47,851)</b>	<b>(134,767)</b>	<b>41.3%</b>	<b>144.9%</b>	<b>192.4%</b>	<b>(68,149)</b>
	<b>25,362,984</b>	<b>24,400,273</b>	<b>1,986,158</b>	<b>24,017,881</b>	<b>23,032,304</b>	<b>94.7%</b>	<b>94.4%</b>	<b>99.7%</b>	<b>1,345,103</b>
<b>PURCH OF SERVICES - MAIN CONTRACT</b>									
OUT-OF-HOME	66,722,363	55,363,050	6,132,623	69,150,299	56,330,329	103.6%	101.7%	101.7%	(2,427,936)
DAY PROGRAM	29,544,429	30,674,804	2,163,371	25,121,000	28,394,124	85.0%	92.6%	93.7%	4,423,429
OTHER SERVICES	154,827,012	122,996,028	14,765,097	156,179,438	118,688,859	100.9%	96.5%	101.9%	(1,352,426)
<b>TOTAL POS BEFORE ADJUSTMENTS:</b>	<b>251,093,804</b>	<b>209,033,882</b>	<b>23,061,091</b>	<b>250,450,737</b>	<b>203,413,312</b>	<b>99.7%</b>	<b>97.3%</b>	<b>100.5%</b>	<b>643,067</b>
LESS: ICF SPA PROGRAM	(1,000,000)	(1,178,612)	(47,755)	(624,406)	(1,043,486)	62.4%	88.5%	104.8%	(375,594)
BUDGET ALLOCATION SURPLUS/(DEFICIT)	12,278,179	5,171,845	0	0	0	--	--	--	12,278,179
<b>TOTAL ADJUSTMENTS:</b>	<b>11,278,179</b>	<b>3,993,233</b>	<b>(47,755)</b>	<b>(624,406)</b>	<b>(1,043,486)</b>	<b>-5.5%</b>	<b>-26.1%</b>	<b>-53.4%</b>	<b>11,902,585</b>
<b>TOTAL PURCHASE OF SERVICES:</b>	<b>262,371,983</b>	<b>213,027,115</b>	<b>23,013,336</b>	<b>249,826,331</b>	<b>202,369,826</b>	<b>95.2%</b>	<b>95.0%</b>	<b>98.6%</b>	<b>12,545,652</b>
<b>COMMUNITY PLACEMENT PLAN</b>									
PERSONAL SERVICES	601,662	632,424	1,551	524,833	561,835	87.2%	88.8%	92.6%	76,829
OPERATING EXPENSES	67,200	70,900	2,266	25,778	35,127	38.4%	49.5%	52.1%	41,422
<b>TOTAL OPERATIONS:</b>	<b>668,862</b>	<b>703,324</b>	<b>3,817</b>	<b>550,611</b>	<b>596,962</b>	<b>82.3%</b>	<b>84.9%</b>	<b>88.5%</b>	<b>118,251</b>
PURCHASE OF SERVICES	1,758,843	2,660,330	4,225	151,236	1,687,500	8.6%	63.4%	70.4%	1,607,607
<b>TOTAL CPP :</b>	<b>2,427,705</b>	<b>3,363,654</b>	<b>8,042</b>	<b>701,848</b>	<b>2,284,462</b>	<b>28.9%</b>	<b>67.9%</b>	<b>75.4%</b>	<b>1,725,857</b>
<b>FAMILY RESOURCE CENTER</b>									
<b>TOTAL FRC EXPENSES:</b>	<b>155,701</b>	<b>155,701</b>	<b>13,116</b>	<b>154,992</b>	<b>151,569</b>	<b>99.5%</b>	<b>97.3%</b>	<b>100.0%</b>	<b>709</b>
<b>GRAND TOTAL :</b>	<b>290,318,373</b>	<b>240,946,743</b>	<b>25,020,652</b>	<b>274,701,051</b>	<b>227,838,161</b>	<b>94.6%</b>	<b>94.6%</b>	<b>98.4%</b>	<b>15,617,322</b>
<b>RECAP OF TOTAL CONTRACT</b>									
OPERATIONS	26,187,547	25,259,298	2,003,091	24,723,484	23,780,835	94.4%	94.1%	99.4%	1,464,063
PURCHASE OF SERVICES	264,130,826	215,687,445	23,017,561	249,977,567	204,057,326	94.6%	94.6%	98.3%	14,153,259
<b>TOTAL CONTRACT:</b>	<b>290,318,373</b>	<b>240,946,743</b>	<b>25,020,652</b>	<b>274,701,051</b>	<b>227,838,161</b>	<b>94.6%</b>	<b>94.6%</b>	<b>98.4%</b>	<b>15,617,322</b>

\* Column (3) represents payments made in the month following the last service months.



FRANK D. LANTERMAN REGIONAL CENTER  
OPERATIONS - MAIN CONTRACT FOR THE 12 SERVICE MONTHS ENDED JUNE 30, 2021

	BUDGET CATEGORY	BUDGET (B 3)	JUL 2020	AUG 2020	SEP 2020	OCT 2020	NOV 2020	DEC 2020	JAN 2021	FEB 2021	MAR 2021	APR 2021	MAY 2021	JUN 2021	TOTAL EXPENDED	PERCENT EXPENDED	BALANCE OF BUDGET	
	PERSONAL SERVICES																	
1	SALARIES & WAGES	15,573,852	1,123,245	1,180,825	1,134,912	1,700,829	1,143,235	1,129,541	1,129,096	1,129,003	1,168,761	1,829,343	1,229,087	1,202,873	15,100,750	97.0%	473,102	1
2	TEMPORARY HELP	400,000	20,812	14,702	5,694	19,066	14,459	25,684	34,030	28,854	28,317	17,279	27,906	44,143	280,946	70.2%	119,054	2
3	CONTRACT SERVICES	375,000	22,078	24,912	20,635	47,259	23,014	26,614	11,543	31,127	28,263	25,582	17,963	19,876	298,866	79.7%	76,134	3
4	SUB-TOTAL:	16,348,852	1,166,136	1,220,439	1,161,241	1,767,154	1,180,708	1,181,839	1,174,669	1,188,984	1,225,341	1,872,204	1,274,956	1,266,892	15,680,562	95.9%	668,290	4
5	BENEFITS																	5
6	RETIREMENT/PENSION	1,711,400	125,240	131,734	126,487	189,483	128,856	126,107	123,533	125,370	130,211	202,354	135,966	133,164	1,678,505	98.1%	32,895	6
7	MEDICARE TAX	224,972	16,268	15,757	16,695	23,108	15,548	3,232	(4,129)	7,101	16,928	26,813	18,055	17,674	173,050	76.9%	51,922	7
8	HEALTH BENEFITS	2,048,815	32,623	298,001	326,600	16,278	147,536	179,893	165,152	157,406	165,568	174,182	179,971	168,038	2,011,248	98.2%	37,567	8
9	WORKERS' COMPENSATION	105,732	8,633	8,629	8,645	8,463	8,620	8,627	9,025	8,707	8,702	8,856	8,916	8,930	104,752	99.1%	980	9
10	UNEMPLOYMENT INSURANCE SUI	52,531	(243)	7,808	3,792	3,670	3,775	3,780	6,375	5,742	5,740	5,811	5,839	5,845	57,933	110.3%	(5,402)	10
11	NON-INDUSTRIAL DISABILITY	64,450	10,180	(185)	4,937	4,847	4,925	4,928	5,701	5,002	5,000	5,130	5,083	5,087	60,636	94.1%	3,814	11
12	LIFE INSURANCE	42,821	6,878	(111)	3,366	3,312	3,358	3,361	3,817	3,384	3,383	4,390	3,568	3,844	42,549	99.4%	272	12
13	SUBTOTAL:	4,250,721	199,578	461,633	490,522	249,161	312,618	329,928	309,474	312,712	335,532	427,536	357,397	342,582	4,128,673	97.1%	122,048	13
14																		14
15	TOTAL PERSONAL SERVICES:	20,599,573	1,365,713	1,682,071	1,651,763	2,016,315	1,493,326	1,511,767	1,484,143	1,501,696	1,560,873	2,299,740	1,632,353	1,609,474	19,809,235	96.2%	790,338	15
16	OPERATING EXPENSES																	16
17	EQUIPMENT MAINTENANCE	47,000	3,328	5,520	918	3,239	6,173	5,513	3,327	2,848	9,199	3,328	3,434	2,406	49,233	104.8%	(2,233)	17
18	FACILITY RENT	2,503,654	201,458	200,995	197,857	203,239	200,046	200,499	200,794	199,621	208,819	207,121	204,377	201,447	2,426,274	96.9%	77,380	18
19	FACILITY MAINTENANCE	100,394	1,309	1,923	874	2,699	874	1,488	10,094	874	1,608	1,959	1,127	3,674	28,504	28.4%	71,890	19
20	COMMUNICATION	372,000	23,553	23,880	18,485	56,745	29,887	23,494	21,063	24,431	23,450	28,347	26,334	46,509	346,178	93.1%	25,822	20
21	GENERAL OFFICE EXPENSES	257,400	1,253	(14,001)	6,875	6,540	11,415	18,765	2,880	4,261	25,611	2,036	6,768	4,744	77,146	30.0%	180,254	21
22	PRINTING	20,000	0	10,416	884	0	1,040	0	0	228	3,773	9,732	3,164	0	29,237	146.2%	(9,237)	22
23	INSURANCE	213,000	16,197	16,197	16,197	18,062	15,759	17,212	17,364	15,857	17,276	21,133	19,209	19,210	209,673	98.4%	3,327	23
24	DATA PROCESSING	212,000	10,504	22,751	15,890	24,789	10,647	20,082	9,399	76,933	32,378	23,885	24,038	14,652	285,947	134.9%	(73,947)	24
25	DATA PROCESSING MAINTENANCE	441,000	23,248	31,677	23,423	28,316	55,252	25,401	18,977	29,073	18,669	20,922	25,778	46,092	346,827	78.6%	94,173	25
26	INTEREST EXPENSE	800	0	796	0	0	0	0	0	0	0	-	0	0	796	99.5%	4	26
27	BANK FEES	3,000	0	0	0	0	0	0	0	0	0	-	0	7,576	7,576	252.5%	(4,576)	27
28	LEGAL FEES	199,000	137	8,632	3,561	9,151	6,985	9,966	1,554	0	32,091	5,997	20,049	44,068	142,192	71.5%	56,808	28
29	BOARD AND COMMITTEE EXPENSES	10,000	0	0	0	0	0	0	0	0	0	2,925	500	80	3,505	35.1%	6,495	29
30	ACCOUNTING FEES	58,000	0	0	0	14,500	0	12,500	0	35,605	0	-	0	(4,105)	58,500	100.9%	(500)	30
31	EQUIPMENT PURCHASES	50,000	0	0	0	2,565	0	0	0	0	194	-	0	0	2,759	5.5%	47,241	31
32	CONSULTING/TRAINING	125,000	8,000	592	3,554	269	1,004	15,343	18,454	11,440	18,984	46,464	19,156	1,875	145,135	116.1%	(20,135)	32
33	TRAVEL	40,000	1,639	26	(26)	151	0	172	372	425	0	-	0	0	2,759	6.9%	37,241	33
34	ARCA DUES	68,389	5,699	5,699	5,699	5,699	5,699	5,699	5,699	5,699	5,699	5,699	5,699	5,699	68,388	100.0%	1	34
35	GENERAL EXPENSES	65,000	(898)	(243)	(229)	3,358	1,758	2,680	1,715	1,353	1,668	12,788	2,211	(292)	25,868	39.8%	39,132	35
36	PRIOR YEAR CLAIMS	0	0	0	0	0	0	0	0	0	0	-	0	0	0	--	0	36
37	OTHER	93,774	0	0	0	0	0	0	0	0	0	-	0	0	0	0.0%	93,774	37
38	TOTAL OPERATING EXPENSES:	4,879,411	295,427	314,860	293,962	379,322	346,539	358,814	311,692	408,648	399,419	392,336	361,843	393,635	4,256,497	87.2%	622,914	38
39																		39
40	TOTAL EXPENSES:	25,478,984	1,661,140	1,996,931	1,945,725	2,395,637	1,839,865	1,870,581	1,795,835	1,910,344	1,960,292	2,692,076	1,994,196	2,003,109	24,065,732	94.5%	1,413,252	40
41																		41
42	LESS: INTEREST INCOME	(100,000)	(3,366)	(4,893)	(4,001)	(2,017)	(3,285)	(1,920)	(326)	(323)	(364)	(318)	(227)	(227)	(21,267)	21.3%	(78,733)	42
43	LESS: OTHER INCOME	(16,000)	(1,013)	(1,036)	(413)	(1,248)	(816)	(832)	(234)	(1,122)	(1,850)	(601)	(695)	(16,724)	(26,584)	166.1%	10,584	43
44	TOTAL INTEREST & OTHER INCOME:	(116,000)	(4,380)	(5,928)	(4,414)	(3,265)	(4,101)	(2,752)	(560)	(1,445)	(2,214)	(919)	(922)	(16,951)	(47,851)	41.3%	(68,149)	44
45																		45
46																		46
47	NET OPERATIONS:	25,362,984	1,656,761	1,991,003	1,941,311	2,392,372	1,835,764	1,867,829	1,795,275	1,908,899	1,958,078	2,691,157	1,993,275	1,986,158	24,017,881	94.7%	1,345,103	47

FRANK D. LANTERMAN REGIONAL CENTER

PURCHASE OF SERVICES - MAIN CONTRACT FOR THE 12 SERVICE MONTHS ENDED JUNE 30, 2021

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	BUDGET CATEGORY	BUDGET (B 3)	JUL 2020	AUG 2020	SEP 2020	OCT 2020	NOV 2020	DEC 2020	JAN 2021	FEB 2021	MAR 2021	APR 2021	MAY 2021	JUN 2021	TOTAL EXPENDED	PERCENT EXPENDED	BALANCE OF BUDGET
	NO. OF SERVICE DAYS		23	21	21	22	20	22	20	20	23	22	20	22			
	OUT-OF-HOME																
1	COMMUNITY CARE FACILITY	64,745,426	5,072,341	5,383,160	5,490,799	5,504,344	5,639,296	5,605,518	5,665,838	5,738,071	5,925,827	5,665,277	5,928,617	6,044,524	67,663,612	104.5%	(2,918,186)
2	ICF/SNF FACILITY	1,976,937	141,490	78,951	115,690	75,940	183,174	177,965	124,845	114,823	132,044	126,205	127,461	88,099	1,486,687	75.2%	490,250
3	TOTAL OUT-OF-HOME:	66,722,363	5,213,831	5,462,111	5,606,490	5,580,284	5,822,470	5,783,483	5,790,683	5,852,894	6,057,871	5,791,482	6,056,078	6,132,623	69,150,299	103.6%	(2,427,936)
4	DAY PROGRAMS																
5	DAY CARE	813,200	48,500	53,726	33,124	32,832	38,601	32,615	37,477	35,030	26,629	20,866	25,829	1,956,435	2,341,663	288.0%	(1,528,463)
6	DAY TRAINING	26,020,536	1,924,049	2,089,313	1,743,704	2,008,598	1,773,467	1,783,728	1,603,985	1,972,660	1,952,858	1,847,963	1,826,311	180,889	20,707,524	79.6%	5,313,012
7	SUPPORTED EMPLOYMENT (SEP)	2,463,199	76,584	255,866	128,739	211,620	144,463	204,104	141,495	200,114	207,225	129,916	250,025	26,047	1,976,197	80.2%	487,002
8	WORK ACTIVITY PROGRAM (WAP)	247,494	27,107	12,140	7,050	7,156	6,691	6,170	4,195	5,283	9,388	5,719	4,716	0	95,615	38.6%	151,879
9	TOTAL DAY PROGRAMS:	29,544,429	2,076,240	2,411,044	1,912,617	2,260,206	1,963,222	2,026,617	1,787,152	2,213,087	2,196,100	2,004,464	2,106,880	2,163,371	25,121,000	85.0%	4,423,429
10	OTHER SERVICES																
11	NON-MEDICAL-PROFESSIONAL	17,020,963	617,883	1,672,833	1,131,045	1,273,257	1,189,613	1,350,563	1,418,407	1,468,242	1,352,956	1,390,101	1,337,855	1,428,012	15,630,767	91.8%	1,390,196
12	NON-MEDICAL-PROGRAM	20,468,165	1,515,679	1,638,529	1,492,546	1,740,391	1,637,275	1,566,923	1,554,689	1,789,417	1,635,606	1,844,028	1,675,638	1,692,994	19,783,714	96.7%	684,451
13	HOME CARE SERVICES	4,009,104	233,934	277,968	236,072	306,014	286,093	290,544	343,558	337,847	358,299	322,902	367,699	412,914	3,773,844	94.1%	235,260
14	TRANSPORTATION	3,694,774	199,183	337,174	178,941	218,829	191,161	204,656	164,033	180,025	202,744	143,646	155,560	270,878	2,446,829	66.2%	1,247,945
15	PREVENTION	16,915,423	1,183,473	1,270,969	1,166,121	1,181,286	1,056,826	1,186,710	1,257,522	1,169,072	1,420,463	1,261,106	1,264,803	1,644,038	15,062,389	89.0%	1,853,034
16	OTHER AUTHORIZED	44,867,239	2,575,467	3,361,895	3,553,153	3,477,568	3,734,870	3,564,640	3,782,155	3,873,618	3,584,894	4,266,809	3,648,680	3,583,123	43,006,872	95.9%	1,860,367
17	P&I EXPENSES	112,015	9,348	9,896	9,211	9,723	9,536	8,973	10,403	8,697	18,130	9,187	8,800	1,597	113,500	101.3%	(1,485)
18	HOSPITAL CARE	2,451,444	181,347	147,416	157,416	161,166	148,309	147,059	167,038	173,288	192,038	130,910	191,134	184,539	1,981,661	80.8%	469,783
19	MEDICAL EQUIPMENT	121,076	3,261	9,445	13,586	8,905	7,740	4,318	11,620	3,940	15,662	11,537	6,282	7,246	103,542	85.5%	17,534
20	MEDICAL CARE-PROFESSIONAL	4,196,713	282,986	282,596	328,965	311,345	341,160	300,237	331,802	341,508	362,343	351,155	401,258	298,064	3,933,419	93.7%	263,294
21	MEDICAL CARE-PROGRAM	821,324	38,947	37,272	50,675	37,577	109,429	49,762	51,160	50,639	85,666	68,924	65,098	39,877	685,026	83.4%	136,298
22	RESPIRE-IN-HOME	39,836,802	2,156,952	2,723,999	3,285,084	3,774,978	4,158,300	4,476,792	4,732,300	4,069,350	4,942,797	4,960,951	5,115,045	5,190,671	49,587,219	124.5%	(9,750,417)
23	RESPIRE-OUT-OF-HOME	18,353	0	0	0	0	0	0	0	0	0	-	0	0	0	0.0%	18,353
24	CAMPS	293,617	865	1,463	2,948	3,690	9,693	9,090	4,976	4,770	11,100	4,975	5,940	11,144	70,654	24.1%	222,963
25	TOTAL OTHER SERVICES:	154,827,012	8,999,325	11,771,456	11,605,763	12,504,729	12,880,005	13,160,267	13,829,663	13,470,413	14,182,698	14,766,231	14,243,792	14,765,097	156,179,438	100.9%	(1,352,426)
26																	
27	TOTAL POS BEFORE ADJUSTMENTS:	251,093,804	16,289,396	19,644,610	19,124,869	20,345,219	20,665,697	20,970,367	21,407,498	21,536,394	22,436,669	22,562,177	22,406,750	23,061,091	250,450,737	99.7%	643,067
28	ADJUSTMENTS																
29	LESS: ICF SPA PROGRAM	(1,000,000)	(67,108)	(69,044)	(27,567)	(83,211)	(54,417)	(55,473)	(15,590)	(74,800)	(38,589)	(44,536)	(46,317)	(47,755)	(624,406)	62.4%	(375,594)
30	PLUS: BUDGET ALLOCATION SURPLUS	12,278,179													0	0.0%	12,278,179
31	TOTAL ADJUSTMENTS:	11,278,179	(67,108)	(69,044)	(27,567)	(83,211)	(54,417)	(55,473)	(15,590)	(74,800)	(38,589)	(44,536)	(46,317)	(47,755)	(624,406)	-5.5%	11,902,585
32																	
33																	
34	TOTAL PURCHASE OF SERVICES:	262,371,983	16,222,288	19,575,566	19,097,302	20,262,008	20,611,280	20,914,894	21,391,908	21,461,594	22,398,080	22,517,641	22,360,433	23,013,336	249,826,331	95.2%	12,545,652
35	ACTIVE CASELOAD:		10,936	10,935	10,919	10,893	10,867	10,883	10,845	10,835	10,875	10,914	10,966	11,029			
36	CHANGE FROM PRIOR MONTH:		23	(1)	(16)	(26)	(26)	16	(38)	(10)	40	39	52	63	116	0.50%	



FRANK D. LANTERMAN REGIONAL CENTER  
COMMUNITY PLACEMENT PLAN (CPP) FOR THE 12 SERVICE MONTHS ENDED JUNE 30, 2021

	BUDGET CATEGORY	BUDGET (B 3)	JUL 2020	AUG 2020	SEP 2020	OCT 2020	NOV 2020	DEC 2020	JAN 2021	FEB 2021	MAR 2021	APR 2021	MAY 2021	JUN 2021	TOTAL EXPENDED	PERCENT EXPENDED	BALANCE OF BUDGET	
	PERSONAL SERVICES																	
1	STAFFING - CPP	276,000	26,711	26,848	26,848	40,272	27,608	26,896	20,117	20,705	21,627	11,009	4,574	1,551	254,766	92.3%	21,234	1
2	PERSONAL SERVICES - CPP	276,000	26,711	26,848	26,848	40,272	27,608	26,896	20,117	20,705	21,627	11,009	4,574	1,551	254,766	92.3%	21,234	2
3																--	0	3
4	STAFFING - LDC	268,932	26,910	27,606	24,661	44,215	28,465	27,926	27,818	27,709	27,660	5,964	1,133	0	270,067	100.4%	(1,135)	4
5	CONTRACT SERVICES - LDC	56,730	0	0	0	0	0	0	0	0	0	-			0	0.0%	56,730	5
6	PERSONAL SERVICES - LDC	325,662	26,910	27,606	24,661	44,215	28,465	27,926	27,818	27,709	27,660	5,964	1,133	0	270,067	82.9%	55,595	6
7																		7
8	TOTAL PERSONAL SERVICES	601,662	53,621	54,454	51,509	84,487	56,073	54,822	47,935	48,414	49,287	16,973	5,707	1,551	524,833	87.2%	76,829	8
9	OPERATING EXPENSES																	9
10	CONSULTING/TRAINING - CPP	40,000	0	0	0	0	0	0	0	0	0	-			0	0.0%	40,000	10
11	GENERAL EXPENSES - CPP	13,600	1,133	1,133	1,133	1,133	1,133	1,133	850	850	850	850	850	1,133	12,182	89.6%	1,418	11
12	OPERATING EXPENSES - CPP	53,600	1,133	1,133	1,133	1,133	1,133	1,133	850	850	850	850	850	1,133	12,182	22.7%	41,418	12
13																		13
14	CONSULTING/TRAINING - LDC	0	0	0	0	0	0	0	0	0	0	-			0	--	0	14
15	GENERAL EXPENSES - LDC	13,600	1,133	1,133	1,133	1,133	1,133	1,133	1,133	1,133	1,133	1,133	1,133	1,133	13,597	100.0%	3	15
16	OPERATING EXPENSES - LDC	13,600	1,133	1,133	1,133	1,133	1,133	1,133	1,133	1,133	1,133	1,133	1,133	1,133	13,597	100.0%	3	16
17																		17
18	TOTAL OPERATING EXPENSES	67,200	2,266	2,267	2,267	2,266	2,266	2,266	1,983	1,983	1,983	1,983	1,983	2,266	25,778	38.4%	41,422	18
19																		19
20	TOTAL OPERATIONS:	668,862	55,887	56,721	53,775	86,753	58,339	57,088	49,918	50,397	51,270	18,956	7,690	3,817	550,611	82.3%	118,251	20
21	OUT-OF-HOME																	21
22	COMMUNITY CARE FACILITY	751,976	11,541	11,541	11,543	(34,624)	0	0	0	0	0	-			0	--	751,976	22
23	ICF/SNF FACILITY	0	0	0	0	0	0	0	0	0	0	-			0	--	0	23
24	SUB-TOTAL:	751,976	11,541	11,541	11,543	(34,624)	0	0	0	0	0	-			0	--	751,976	24
25	DAY PROGRAMS																	25
26	DAY TRAINING	0	0	0	0	0	0	0	0	0	0	-			0	--	0	26
27	SUB-TOTAL:	0	0	0	0	0	0	0	0	0	0	-			0	--	0	27
28	OTHERS																	28
29	NON-MEDICAL PROFESSIONAL	27,462	0	76	0	(76)	27,386	0	0	0	0	-			27,386	99.7%	76	29
30	NON-MEDICAL PROGRAM	0	0	0	0	0	0	0	0	0	0	-			0	--	0	30
31	HOME CARE SERVICES	0	0	0	0	0	0	0	0	0	0	-			0	--	0	31
32	TRANSPORTATION	0	0	0	703	(703)	0	0	0	0	0	-			0	--	0	32
33	OTHER AUTHORIZED	979,405	0	0	0	0	0	0	0	117,045	0	-		4,225	121,270	12.4%	858,135	33
34	P & I EXPENSE	0	0	0	0	0	0	0	0	0	0	-			0	--	0	34
35	MEDICAL EQUIPMENT	0	0	0	0	0	0	0	0	0	0	-			0	--	0	35
36	MEDICAL CARE - PROFESSIONAL	0	0	0	466	(466)	0	0	0	0	0	-			0	--	0	36
37	MEDICAL CARE - PROGRAM	0	0	0	0	0	0	0	0	0	0	-			0	--	0	37
38	RESPIRE - IN HOME	0	0	0	0	0	2,580	0	0	0	0	-			2,580	--	(2,580)	38
39	RESPIRE - OUT OF HOME	0	0	0	0	0	0	0	0	0	0	-			0	--	0	39
40	OTHER	0	0	0	0	0	0	0	0	0	0	-			0	--	0	40
41	SUB-TOTAL:	1,006,867	0	76	1,169	(1,245)	29,966	0	0	117,045	0	-	-	4,225	151,236	15.0%	855,631	41
42																		42
43	IN EXCESS OF BUDGET ALLOCATION	0	0	0	0	0	0	0	0	0	0	-						43
44																		44
45	TOTAL POS:	1,758,843	11,541	11,617	12,712	(35,869)	29,966	0	0	117,045	0	-	0	4,225	151,236	8.6%	1,607,607	45
46																		46
47																		47
48	TOTAL CPP :	2,427,705	67,428	68,338	66,487	50,884	88,305	57,088	49,918	167,442	51,270	18,956	7,690	8,042	701,848	28.9%	1,725,857	48
49	NUMBER OF CPP PLACEMENTS	2	0	0	0	1	0	0	0	0	0	1	0	0	2			49

FRANK D. LANTERMAN REGIONAL CENTER  
FAMILY RESOURCE CENTER FOR THE 12 SERVICE MONTHS ENDED JUNE 30, 2021

	BUDGET CATEGORY	BUDGET (B 3)	JUL 2020	AUG 2020	SEP 2020	OCT 2020	NOV 2020	DEC 2020	JAN 2021	FEB 2021	MAR 2021	APR 2021	MAY 2021	JUN 2021	TOTAL EXPENDED	PERCENT EXPENDED	BALANCE OF BUDGET	
	PERSONAL SERVICES																	
1	FAMILY SUPPORT SPECIALIST	75,624	6,302	6,302	6,302	6,302	6,302	6,302	6,302	6,302	6,302	6,302	6,302	6,302	75,624	100.0%	0	1
2	RESOURCE & INFO COORDINATOR	46,300	3,857	3,857	3,857	3,857	3,858	3,857	3,858	3,858	3,858	3,858	3,858	3,858	46,291	100.0%	9	2
3	RESOURCE & INFO SPECIALIST	23,717	1,978	1,978	1,978	1,978	1,976	1,978	1,977	1,977	1,977	1,977	1,977	1,966	23,717	100.0%	0	3
4	TOTAL FRC PERSONAL SERVICES	145,641	12,137	12,137	12,137	12,137	12,136	12,137	12,137	12,137	12,137	12,137	12,137	12,126	145,632	100.0%	9	4
5	FRC ACTIVITIES/PROJECTS																	5
6	INFO DISSEMINATION & REFERRAL	3,560	0	0	0	0	0	0	0	0	0	-	2,180	990	3,170	89.0%	390	6
7	PUBLIC AWARENESS	1,200	0	0	0	0	0	0	0	0	0	-	1,200		1,200	100.0%	0	7
8	FAMILY/PROFESSIONAL COLLABORATION	5,300	790	700	530	(740)	2,140	800	(800)	0	0	2,340	(770)		4,990	94.2%	310	8
9	TOTAL FRC ACTIVITIES/PROJECTS	10,060	790	700	530	(740)	2,140	800	(800)	0	0	2,340	2,610	990	9,360	93.0%	700	9
10																		10
11	TOTAL FAMILY RESOURCE CENTER:	155,701	12,927	12,837	12,667	11,397	14,276	12,937	11,337	12,137	12,137	14,477	14,747	13,116	154,992	99.5%	709	11

\* The budgeted amount represents only those dollars specifically earmarked in our contract for Family Resource Center services.  
Actual support also includes in-kind services and expenses provided through the Operations portion of the Regional Center contract.



**FRANK D. LANTERMAN REGIONAL CENTER**  
**ANALYSIS OF REVENUE AND EXPENDITURES**  
**FISCAL YEAR 2019 - 2020**  
**THROUGH JUNE 30, 2021**

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DESCRIPTION	APPROVED BUDGET		EXPENDITURES						
	2019-20 A 8 (1)	2018-19 E 5 (2)	THIS MONTH * (3)	Y-T-D 2019-20 (4)	Y-T-D 2018-19 (5)	PERCENT 2019-20 A 8 (6)	PERCENT 2018-19 E 5 (7)	PERCENT 2017-18 D 5 (8)	2019-20 BUDGET AVAILABLE (9)
<b>OPERATIONS - MAIN CONTRACT</b>									
PERSONAL SERVICES	19,250,502	18,401,767	0	18,864,279	17,956,997	98.0%	97.6%	97.0%	386,223
OPERATING EXPENSES	5,242,771	4,546,115	85,853	4,897,760	5,018,753	93.4%	110.4%	104.2%	345,011
<b>TOTAL EXPENSES:</b>	<b>24,493,273</b>	<b>22,947,882</b>	<b>85,853</b>	<b>23,762,039</b>	<b>22,975,750</b>	<b>97.0%</b>	<b>100.1%</b>	<b>98.9%</b>	<b>731,234</b>
LESS: INTEREST INCOME	(75,000)	(50,000)	0	(118,699)	(112,852)	158.3%	225.7%	171.6%	43,699
LESS: OTHER INCOME	(18,000)	(18,000)	0	(16,079)	(18,009)	89.3%	100.1%	95.6%	(1,921)
<b>TOTAL INTEREST &amp; OTHER INCOME :</b>	<b>(93,000)</b>	<b>(68,000)</b>	<b>0</b>	<b>(134,778)</b>	<b>(130,861)</b>	<b>144.9%</b>	<b>192.4%</b>	<b>109.0%</b>	<b>41,778</b>
<b>NET OPERATIONS :</b>	<b>24,400,273</b>	<b>22,879,882</b>	<b>85,853</b>	<b>23,627,261</b>	<b>22,844,889</b>	<b>96.8%</b>	<b>99.8%</b>	<b>98.9%</b>	<b>773,012</b>
<b>PURCH OF SERVICES - MAIN CONTRACT</b>									
OUT-OF-HOME	55,363,050	49,437,390	11,801	57,461,114	50,246,477	103.8%	101.6%	103.1%	(2,098,064)
DAY PROGRAM	30,674,804	30,402,015	(14)	28,693,715	28,472,270	93.5%	93.7%	101.8%	1,981,089
OTHER SERVICES	122,996,028	100,908,886	32,883	124,274,263	102,798,128	101.0%	101.9%	101.2%	(1,278,235)
<b>TOTAL POS BEFORE ADJUSTMENTS:</b>	<b>209,033,882</b>	<b>180,748,291</b>	<b>44,670</b>	<b>210,429,092</b>	<b>181,516,875</b>	<b>100.7%</b>	<b>100.4%</b>	<b>101.9%</b>	<b>(1,395,210)</b>
LESS: ICF SPA PROGRAM	(1,178,612)	(1,125,980)	0	(1,043,918)	(1,180,111)	88.6%	104.8%	91.3%	(134,694)
BUDGET ALLOCATION SURPLUS	5,171,845	3,337,875	0	--	--	--	--	--	
<b>TOTAL ADJUSTMENTS:</b>	<b>3,993,233</b>	<b>2,211,895</b>	<b>0</b>	<b>(1,043,918)</b>	<b>(1,180,111)</b>	<b>-26.1%</b>	<b>-53.4%</b>	<b>-105.5%</b>	<b>5,037,151</b>
<b>TOTAL PURCHASE OF SERVICES:</b>	<b>213,027,115</b>	<b>182,960,186</b>	<b>44,670</b>	<b>209,385,174</b>	<b>180,336,764</b>	<b>98.3%</b>	<b>98.6%</b>	<b>99.7%</b>	<b>3,641,941</b>
<b>COMMUNITY PLACEMENT PLAN</b>									
PERSONAL SERVICES	632,424	632,424	0	561,835	585,840	88.8%	92.6%	93.1%	70,589
OPERATING EXPENSES	70,900	70,900	0	36,686	36,929	51.7%	52.1%	52.9%	34,214
<b>TOTAL OPERATIONS:</b>	<b>703,324</b>	<b>703,324</b>	<b>0</b>	<b>598,521</b>	<b>622,769</b>	<b>85.1%</b>	<b>88.5%</b>	<b>89.3%</b>	<b>104,803</b>
PURCHASE OF SERVICES	2,660,330	1,852,029	0	1,882,145	1,311,821	70.7%	70.8%	94.3%	778,185
<b>TOTAL CPP :</b>	<b>3,363,654</b>	<b>2,555,353</b>	<b>0</b>	<b>2,480,666</b>	<b>1,934,590</b>	<b>73.7%</b>	<b>75.7%</b>	<b>93.2%</b>	<b>882,988</b>
<b>FAMILY RESOURCE CENTER</b>									
<b>TOTAL FRC EXPENSES:</b>	<b>155,701</b>	<b>155,701</b>	<b>0</b>	<b>152,169</b>	<b>155,701</b>	<b>97.7%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>3,532</b>
<b>GRAND TOTAL :</b>	<b>240,946,743</b>	<b>208,551,122</b>	<b>130,523</b>	<b>235,645,270</b>	<b>205,271,944</b>	<b>97.8%</b>	<b>98.4%</b>	<b>99.4%</b>	<b>5,301,473</b>
<b>RECAP OF TOTAL CONTRACT</b>									
<b>OPERATIONS</b>	<b>25,259,298</b>	<b>23,738,907</b>	<b>85,853</b>	<b>24,377,951</b>	<b>23,623,359</b>	<b>96.5%</b>	<b>99.5%</b>	<b>98.6%</b>	<b>881,347</b>
<b>PURCHASE OF SERVICES</b>	<b>215,687,445</b>	<b>184,812,215</b>	<b>44,670</b>	<b>211,267,319</b>	<b>181,648,585</b>	<b>98.0%</b>	<b>98.3%</b>	<b>99.6%</b>	<b>4,420,126</b>
<b>TOTAL CONTRACT:</b>	<b>240,946,743</b>	<b>208,551,122</b>	<b>130,523</b>	<b>235,645,270</b>	<b>205,271,944</b>	<b>97.8%</b>	<b>98.4%</b>	<b>99.4%</b>	<b>5,301,473</b>

\* Column (3) represents payments made in the month following the last service months.

**FRANK D. LANTERMAN REGIONAL CENTER**  
**ANALYSIS OF REVENUE AND EXPENDITURES**  
**FISCAL YEAR 2018 - 2019**  
**THROUGH JUNE 30, 2021**

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DESCRIPTION	APPROVED BUDGET		EXPENDITURES						
	2018-19 E 5 (1)	2017-18 D 5 (2)	THIS MONTH * (3)	Y-T-D 2018-19 (4)	Y-T-D 2017-18 (5)	PERCENT 2018-19 E 5 (6)	PERCENT 2017-18 D 5 (7)	PERCENT 2016-17 C 6 (8)	2018-19 BUDGET AVAILABLE (9)
<b>OPERATIONS - MAIN CONTRACT</b>									
PERSONAL SERVICES	18,401,767	17,954,128	0	17,956,997	17,274,584	97.6%	96.2%	97.0%	444,770
OPERATING EXPENSES	4,546,115	4,218,455	0	4,994,974	4,882,946	109.9%	115.8%	104.2%	(448,859)
<b>TOTAL EXPENSES:</b>	<b>22,947,882</b>	<b>22,172,583</b>	<b>0</b>	<b>22,951,971</b>	<b>22,157,530</b>	<b>100.0%</b>	<b>99.9%</b>	<b>98.9%</b>	<b>(4,089)</b>
LESS: INTEREST INCOME	(50,000)	(13,000)	0	(112,852)	(23,668)	225.7%	182.1%	171.6%	62,852
LESS: OTHER INCOME	(18,000)	(27,000)	0	(18,009)	(21,728)	100.1%	80.5%	95.6%	9
<b>TOTAL INTEREST &amp; OTHER INCOME :</b>	<b>(68,000)</b>	<b>(40,000)</b>	<b>0</b>	<b>(130,861)</b>	<b>(45,396)</b>	<b>192.4%</b>	<b>113.5%</b>	<b>109.0%</b>	<b>62,861</b>
<b>NET OPERATIONS :</b>	<b>22,879,882</b>	<b>22,132,583</b>	<b>0</b>	<b>22,821,110</b>	<b>22,112,134</b>	<b>99.7%</b>	<b>99.9%</b>	<b>98.9%</b>	<b>58,772</b>
<b>PURCH OF SERVICES - MAIN CONTRACT</b>									
OUT-OF-HOME	49,437,390	48,741,873	0	50,259,911	47,383,681	101.7%	97.2%	103.1%	(822,521)
DAY PROGRAM	30,402,015	31,637,236	0	28,472,270	29,677,923	93.7%	93.8%	101.8%	1,929,745
OTHER SERVICES	100,908,886	87,562,854	20,831	102,856,092	87,155,353	101.9%	99.5%	101.2%	(1,947,206)
<b>TOTAL POS BEFORE ADJUSTMENTS:</b>	<b>180,748,291</b>	<b>167,941,963</b>	<b>20,831</b>	<b>181,588,272</b>	<b>164,216,957</b>	<b>100.5%</b>	<b>97.8%</b>	<b>101.9%</b>	<b>(839,981)</b>
LESS: ICF SPA PROGRAM	(1,125,980)	(1,516,394)	0	(1,180,111)	(1,406,926)	104.8%	92.8%	91.3%	54,131
BUDGET ALLOCATION SURPLUS	3,337,875	(2,436,159)	0	--	--	--	--	--	
<b>TOTAL ADJUSTMENTS:</b>	<b>2,211,895</b>	<b>(3,952,553)</b>	<b>0</b>	<b>(1,180,111)</b>	<b>(1,406,926)</b>	<b>-53.4%</b>	<b>35.6%</b>	<b>-105.5%</b>	<b>3,392,006</b>
<b>TOTAL PURCHASE OF SERVICES:</b>	<b>182,960,186</b>	<b>163,989,410</b>	<b>20,831</b>	<b>180,408,161</b>	<b>162,810,031</b>	<b>98.6%</b>	<b>99.3%</b>	<b>99.7%</b>	<b>2,552,025</b>
<b>COMMUNITY PLACEMENT PLAN</b>									
PERSONAL SERVICES	632,424	592,996	0	585,840	550,891	92.6%	92.9%	93.1%	46,584
OPERATING EXPENSES	70,900	68,916	0	36,929	52,083	52.1%	75.6%	52.9%	33,971
<b>TOTAL OPERATIONS:</b>	<b>703,324</b>	<b>661,912</b>	<b>0</b>	<b>622,769</b>	<b>602,974</b>	<b>88.5%</b>	<b>91.1%</b>	<b>89.3%</b>	<b>80,555</b>
<b>PURCHASE OF SERVICES</b>	<b>1,852,029</b>	<b>2,084,985</b>	<b>535,937</b>	<b>1,840,020</b>	<b>2,019,820</b>	<b>99.4%</b>	<b>96.9%</b>	<b>94.3%</b>	<b>12,009</b>
<b>TOTAL CPP :</b>	<b>2,555,353</b>	<b>2,746,897</b>	<b>535,937</b>	<b>2,462,789</b>	<b>2,622,794</b>	<b>96.4%</b>	<b>95.5%</b>	<b>93.2%</b>	<b>92,564</b>
<b>FAMILY RESOURCE CENTER</b>									
<b>TOTAL FRC EXPENSES:</b>	<b>155,701</b>	<b>105,438</b>	<b>0</b>	<b>155,701</b>	<b>105,438</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>0</b>
<b>GRAND TOTAL :</b>	<b>208,551,122</b>	<b>188,974,328</b>	<b>556,768</b>	<b>205,847,762</b>	<b>187,650,397</b>	<b>98.7%</b>	<b>99.3%</b>	<b>99.4%</b>	<b>2,703,360</b>
<b>RECAP OF TOTAL CONTRACT</b>									
<b>OPERATIONS</b>	<b>23,738,907</b>	<b>22,899,933</b>	<b>0</b>	<b>23,599,580</b>	<b>22,820,546</b>	<b>99.4%</b>	<b>99.7%</b>	<b>98.6%</b>	<b>139,327</b>
<b>PURCHASE OF SERVICES</b>	<b>184,812,215</b>	<b>166,074,395</b>	<b>556,768</b>	<b>182,248,182</b>	<b>164,829,851</b>	<b>98.6%</b>	<b>99.3%</b>	<b>99.6%</b>	<b>2,564,033</b>
<b>TOTAL CONTRACT:</b>	<b>208,551,122</b>	<b>188,974,328</b>	<b>556,768</b>	<b>205,847,762</b>	<b>187,650,397</b>	<b>98.7%</b>	<b>99.3%</b>	<b>99.4%</b>	<b>2,703,360</b>

\* Column (3) represents payments made in the month following the last service months.